

Raymond James Institutional Investors Conference March 5, 2018

## **Forward-looking statements**



Statements in this document that are not strictly historical, including statements regarding future clinical trials and commercial launches, future financial condition and operating results, economic, business, competitive and/or regulatory factors affecting Mallinckrodt's businesses and any other statements regarding events or developments that the company believes or anticipates will or may occur in the future, may be "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, and involve a number of risks and uncertainties. There are a number of important factors that could cause actual events to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements.

#### These factors include risks and uncertainties related to, among other things:

- General economic conditions and conditions affecting the industries in which Mallinckrodt operates;
- Mallinckrodt's ability to obtain regulatory approval to market its products or the timing of such approval process;
- · The commercial success of Mallinckrodt's products;
- Mallinckrodt's ability to realize anticipated growth, synergies and cost savings from acquisitions;
- Conditions that could necessitate an evaluation of Mallinckrodt's goodwill and/or intangible assets for possible impairment;
- Changes in laws and regulations;
- Mallinckrodt's ability to successfully integrate acquisitions of operations, technology, products and businesses generally and to realize anticipated growth, synergies and cost savings;

- Mallinckrodt's and Mallinckrodt's licensers ability to successfully develop or commercialize new products;
- Mallinckrodt's and Mallinckrodt's licensers ability to protect intellectual property rights;
- Mallinckrodt's ability to receive procurement and production quotas granted by the U.S. Drug Enforcement Administration;
- Customer concentration;
- Mallinckrodt's reliance on certain individual products that are material to its financial performance;
- Cost containment efforts of customers, purchasing groups, third-party payers and governmental organizations;

## **Forward-looking statements**



- The reimbursement practices of a small number of public or private insurers;
- Pricing pressure on certain of Mallinckrodt's products due to legal changes or changes in insurers' reimbursement practices resulting from recent increased public scrutiny of healthcare and pharmaceutical costs;
- Limited clinical trial data for H.P. Acthar® Gel;
- Complex reporting and payment obligations under healthcare rebate programs;
- Mallinckrodt's ability to navigate price fluctuations;
- Future changes to U.S. and foreign tax laws;
- Mallinckrodt's ability to achieve expected benefits from restructuring activities;

- Complex manufacturing processes;
- · Competition;
- Product liability losses and other litigation liability;
- Ongoing governmental investigations;
- Material health, safety and environmental liabilities;
- Retention of key personnel;
- Conducting business internationally;
- The effectiveness of information technology infrastructure; and
- · Cybersecurity and data leakage.

These and other factors are identified and described in more detail in the "Risk Factors" section of Mallinckrodt's Annual Report on Form 10-K for the fiscal year ended December 29, 2017. The forward-looking statements made herein speak only as of the date hereof and Mallinckrodt does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise, except as required by law.



# Mallinckrodt Pharmaceuticals

## **Mark Trudeau**

President and Chief Executive Officer

## Mallinckrodt Pharmaceuticals: Managing complexity. Improving lives.





**Patients** 

- Neonates / infants to adults
- · Refractory and critically ill

Diseases / Therapeutic Areas

- Immunologic / autoimmune
- Critical care
- Rare diseases

Technologies

- Small molecules, biologics, large molecules, peptides, proteins, complex naturally derived products
- Synthetic and analytical chemistry, formulation sciences
- Regenerative cell- and tissue-based therapies
- Drug-device combinations

Capabilities / Strengths

- Science and technology
- Commercial
- Manufacturing and supply chain
- Business development and licensing
- Financial



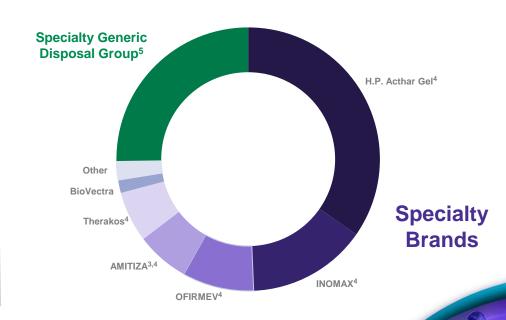
## Portfolio transformation has enhanced financial strength, broadened future opportunities



#### **2013<sup>1</sup> Product Mix**



#### 2017<sup>2,3</sup> Product Mix



<sup>1</sup> Includes Contrast Media and Delivery Systems (CMDS) and Nuclear Imaging (NI) sales

<sup>2</sup> Excludes CMDS and NI sales due to discontinued operations classification upon announcement of the divestitures on 7/27/15 and 8/24/16, respectively

<sup>3</sup> Represents the 2017 net sales attributed to AMITIZA®, which was acquired on 2/13/2018, to display the diversification following the acquisition

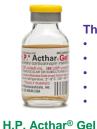
<sup>4</sup> H.P. Acthar® Gel (repository corticotropin); INOMAX® (nitric oxide) gas, for inhalation; OFIRMEV® (acetaminophen) injection; AMITIZA® (lubiprostone); Therakos® immunology platform

<sup>5</sup> Represents the 2017 net sales attributed to the Specialty Generic Disposal Group; considered discontinued operations as announced on 2/27/18

# Diversified, inline portfolio focused on patients with significant unmet medical needs



#### **SPECIALTY BRANDS**



#### **Therapeutic Areas:**

- Neurology
- Nephrology
- Rheumatology
- Pulmonology
- Ophthalmology



**INOMAX**®



OFIRMEV®



**AMITIZA®** 



Therakos®

Generate comprehensive value evidence

HEOR<sup>1</sup>

**Medical Affairs** 

Develop and publish credible and compelling scientific communications Research & Development

Sponsor controlled trials, advance organic pipeline, and support life-cycle management Manufacturing Modernization

Strengthen supply chain capabilities

Business
Development &
Licensing

Focus on growth and pipeline opportunities

# **Specialty Brands pipeline provides long-term organic growth and diversification**



Product	PreClinical	Phase 1	Phase 2	Phase 3	Registration	Indication Under Study	Diseases/Therapeutic Areas
AMITIZA® (lubiprostone)						Functional Constipation (Pediatrics)	Other
STANNSOPORFIN heme oxyger	nase inhibitor					Neonatal Hyperbilirubinemia	Critical Care
UVADEX® (methoxsalen) sterile	solution ( <b>Thera</b>	akos)				Chronic GVHD¹ (Japan)	Critical Care
VTS-270 (2-hydroxypropyl-b-cycl	odextrin (HPβ	D mixture)				Niemann-Pick Disease Type C	Rare Disease
CPP-1X/sulindac oral combinati	ion					Familial Adenomatous Polyposis	Rare Disease
XENON gas for inhalation						Post Cardiac Arrest	Critical Care
TERLIPRESSIN vasopressin and	alog					HRS² Type-1	Critical Care
STRATAGRAFT® regenerative s	kin tissue					Severe Burns, DPT³	Critical Care
UVADEX (methoxsalen) sterile s	olution ( <b>Theral</b>	kos)				Acute GVHD (U.S.)	Critical Care
MNK-6105 (ornithine phenylacet	ate) intravenou	s				Hepatic Encephalopathy	Critical Care
STRATAGRAFT regenerative sl	kin tissue					Severe Burns, FT <sup>4</sup>	Critical Care
H.P. ACTHAR® GEL (repository	corticotropin ir	njection)				ALS <sup>5</sup>	Immunologic / Autoimmune
MNK-6105 (ornithine phenylacet	ate) oral					Hepatic Encephalopathy	Critical Care
MNK-1411 (cosyntropin injection	)					DMD <sup>6</sup>	Immunologic / Autoimmune
EXPRESSGRAFT™ anti-infectiv	e (cathelicidin)					DFU <sup>7</sup>	Critical Care
INOMAX® (nitric oxide) gas for p	erfusion					Transplant Organ Perfusate	Critical Care
EXPRESSGRAFT pro-angiogen	ic (VEGF8)					TBD - Chronic Non-healing Wounds	Critical Care
EXPRESSGRAFT anti-tumor (IL	-12 <sup>9</sup> )					TBD - Skin Cancer Recurrence	Critical Care
MP-3964 (TLR9 <sup>10</sup> antagonist)						Transplant Organ Perfusate & AP <sup>11</sup>	Critical Care

<sup>1</sup> Graft vs Host Disease

<sup>2</sup> Hepatorenal Syndrome

<sup>3</sup> Deep Partial Thickness

<sup>4</sup> Full Thickness

<sup>5</sup> Amyotrophic Lateral Sclerosis

<sup>6</sup> Duchenne Muscular Dystrophy

<sup>7</sup> Diabetic Foot Ulcers

<sup>8</sup> Vascular Endothelial Growth Factor

<sup>9</sup> Interleukin 10 Toll-like Receptor

<sup>11</sup> Acute Pancreatitis

# Key pipeline products in mid- to late-stage expected to deliver significant value



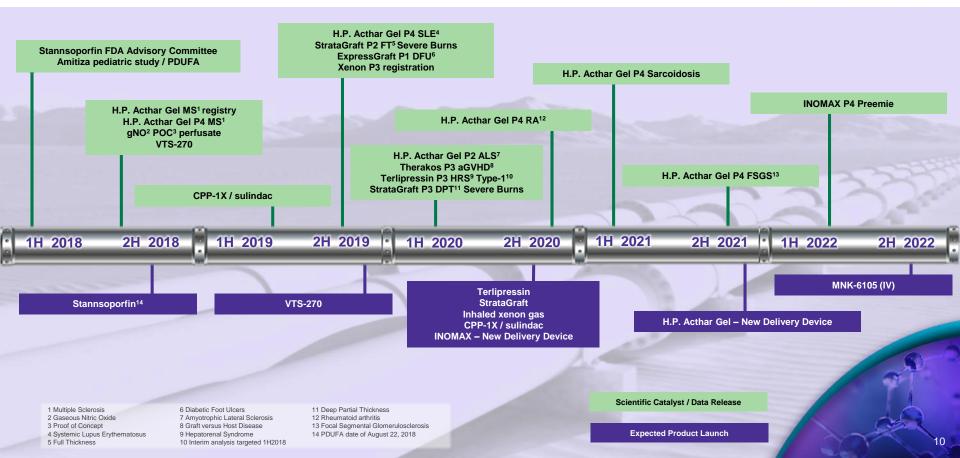
Program	Clinical Status	Est. Launch	Est. Exclusivity	Est. Global Peak Net Sales¹
Stannsoporfin	Registration	2018	2032	>\$125mm
VTS-270	Phase 3	2019	2026	>\$150mm
Terlipressin	Phase 3	2020	2027	>\$300mm
StrataGraft	Phase 3	2020	2032	>\$125mm
Inhaled xenon gas	Phase 3	2020	2027	>\$125mm
CPP-1X / sulindac	Phase 3	2020	2027	>\$300mm
MNK-6105 <sup>2</sup> (IV / oral)	Phase 2 / Phase 2	2022 / 2024	2030	>\$500mm



<sup>1</sup> Peak net sales estimates are annual, and assume regulatory and commercial success as planned 2 MNK-6105 (previously OCR-002)

# Significant development catalysts and product launches planned in 2018 and beyond





Create stakeholder value via sustainable organic

growth

## Strategic vision:

Innovation-driven specialty pharmaceutical growth company focused on improving outcomes for patients with severe, critical conditions

### **Pipeline**

- Advance LCM<sup>1</sup> and NCE<sup>2</sup> opportunities
- Deliver long-term growth with >20% of total growth from pipeline

#### **Portfolio Development**

- Diversify portfolio via BD&L
- Execute on disposal of Specialty Gx assets

#### **Brand Performance**

Mallinckrodt Pharmaceuticals

- Achieve sustainable. normalized organic net sales growth of at least mid-single digits
- Drive adjusted EPS growth of at least high-single digits

#### **Capital Allocation**

**Execution** 

- Reduce debt and net debt leverage
- Pursue strategically compelling BD&L and share repurchase



## **Thank You**

