

Investor Briefing 2017 Presentation Opening

October 4, 2017





Cole Lannum SVP, Investor Strategy and Investor Relations Officer

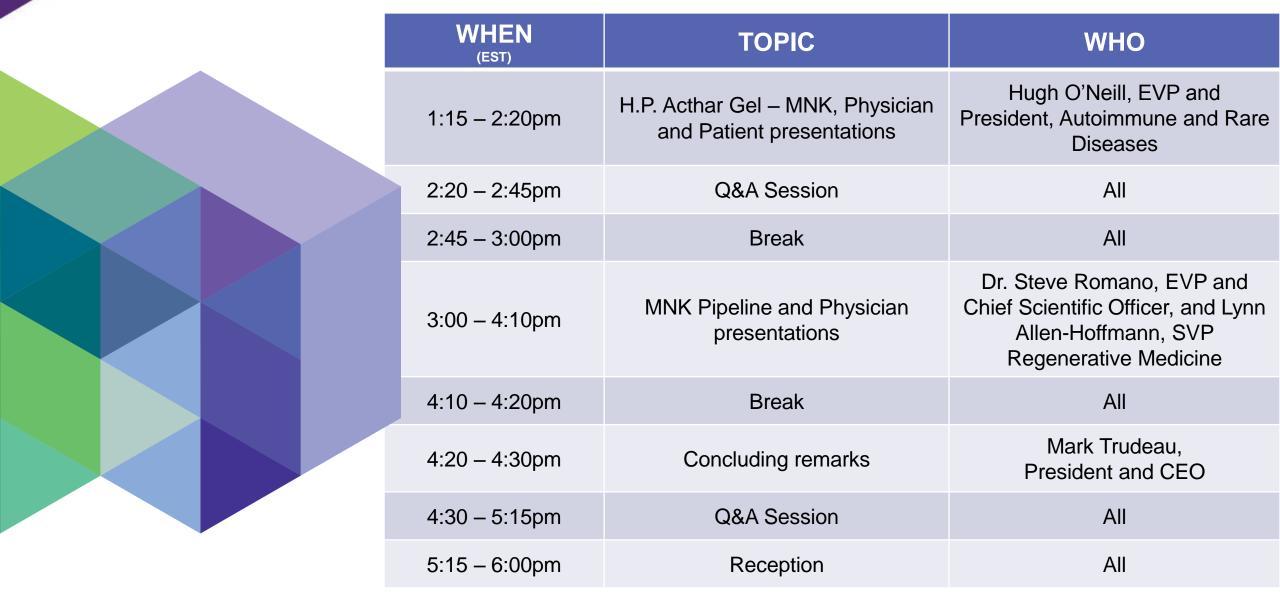


Agenda



	WHEN (EDT)	TOPIC	WHO
	9:30 – 11:30am	Poster Session and Product Demos	Various Medical and Commercial Experts
	11:00 – 11:45am	Lunch Break	All
	11:45 – 11:50am	Forward-looking statements and Agenda	Cole Lannum, SVP, Investor Strategy and Investor Relations
	11:50 – 12:00pm	Introduction	Mark Trudeau, President and CEO
	12:00 – 12:35pm	Hospital Products – Patient & MNK presentation	Ron Lloyd, EVP and President, Hospital Therapies
	12:35 – 1:00pm	Q&A Session	All
	1:00 – 1:15pm	Break	All

Agenda



Forward-looking statements

Statements in this document that are not strictly historical, including statements regarding future clinical trials and commercial launches, future financial condition and operating results, economic, business, competitive and/or regulatory factors affecting Mallinckrodt's businesses and any other statements regarding events or developments that we believe or anticipate will or may occur in the future, may be "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, and involve a number of risks and uncertainties. There are a number of important factors that could cause actual events to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements.

These factors include risks and uncertainties related to, among other things:

- General economic conditions and conditions affecting the industries in which Mallinckrodt operates;
- The commercial success of Mallinckrodt's products;
- Mallinckrodt's ability to realize anticipated growth, synergies and cost savings from acquisitions;
- Conditions that could necessitate an evaluation of Mallinckrodt's goodwill and/or intangible assets for possible impairment;
- Changes in laws and regulations;
- Mallinckrodt's ability to successfully integrate acquisitions of operations, technology, products and businesses generally and to realize anticipated growth, synergies and cost savings;
- Mallinckrodt's and Mallinckrodt's licensers ability to successfully develop or commercialize new products;

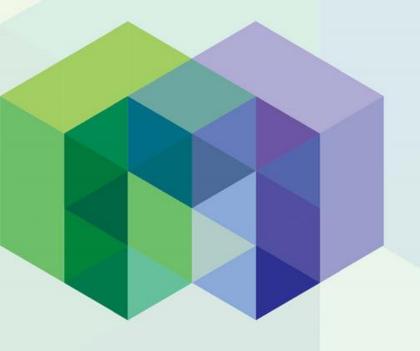
- Mallinckrodt's and Mallinckrodt's licensers ability to protect intellectual property rights;
- Mallinckrodt's ability to receive procurement and production quotas granted by the US Drug Enforcement Administration;
- Customer concentration;
- Mallinckrodt's reliance on certain individual products that are material to its financial performance;
- Cost containment efforts of customers, purchasing groups, third-party payers and governmental organizations;

Forward-looking statements

- The reimbursement practices of a small number of public or private insurers;
- Pricing pressure on certain of Mallinckrodt's products due to legal changes or changes in insurers' reimbursement practices resulting from recent increased public scrutiny of healthcare and pharmaceutical costs;
- Limited clinical trial data for H.P. Acthar® Gel;
- Complex reporting and payment obligations under healthcare rebate programs;
- Mallinckrodt's ability to navigate price fluctuations;
- Future changes to US and foreign tax laws;
- Mallinckrodt's ability to achieve expected benefits from restructuring activities;
- Complex manufacturing processes;

- Competition;
- Product liability losses and other litigation liability;
- Ongoing governmental investigations;
- Material health, safety and environmental liabilities;
- Retention of key personnel;
- Conducting business internationally;
- The effectiveness of information technology infrastructure; and
- Cybersecurity and data leakage.

These and other factors are identified and described in more detail in the "Risk Factors" section of Mallinckrodt's Annual Report on Form 10-K for the fiscal year ended September 30, 2016 and Quarterly Report on Form 10-Q for the quarter ended June 30, 2017. The forward-looking statements made herein speak only as of the date hereof and Mallinckrodt does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise, except as required by law.



Mark Trudeau President and Chief Executive Officer



Mallinckrodt Pharmaceuticals: Managing complexity. Improving lives.



Patients

- Infants/neonates to adults
- Refractory and critically ill

Diseases / Therapeutic Areas

- Immunologic
- Critical care

Technologies

- Drug-device combinations
- Biologics, large molecules, peptides, proteins, complex naturally derived products
- Regenerative cell and tissue based therapies

Capabilities

- Science and technology
- Commercial
- Manufacturing and supply chain
- Business development and licensing
- Financial

Portfolio transformation has enhanced financial strength, broadened future opportunities

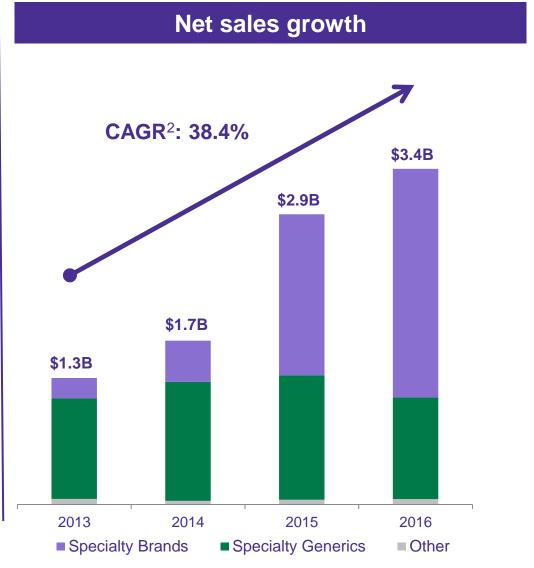
Metric	FY2013 ¹	FY2016	CAGR ²
Earnings per share (GAAP3)	\$1.06	\$4.39	61%
Adjusted earnings per share ⁴	\$3.17	\$7.85	35%
Operating cash flow	\$136mm	\$1,185mm	106%
Free cash flow ⁵	(\$12mm)	\$1,002mm	nm

Acquisitions:

Annual net sales (FY2016) of ~\$2.2 billion from acquisitions

Divestitures:

Annual net sales (year of divestiture) of ~\$800 million from divestitures



¹ As reported prior to divestitures being classified as discontinued operations

² Compound Annual Growth Rate

³ Generally Accepted Accounting Principles

⁴ Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found on the Investor Relations page of our website at www.mallinckrodt.com 5 Operating cash flow less capital expenditures – capital expenditures were \$148mm and \$183mm in FY13 and FY16 (respectively)

Diversified, inline Specialty Brands portfolio

H.P. ACTHAR® GEL1

HOSPITAL PRODUCTS





Neurology

Rheumatology







Pulmonology

Ophthalmology

Nephrology









OFIRMEV®5 Hemostasis

HEOR²

Generate comprehensive value evidence

Medical Affairs

Develop and publish compelling scientific communications

Research & Development

Sponsor controlled trials, advance organic pipeline, and support life-cycle management

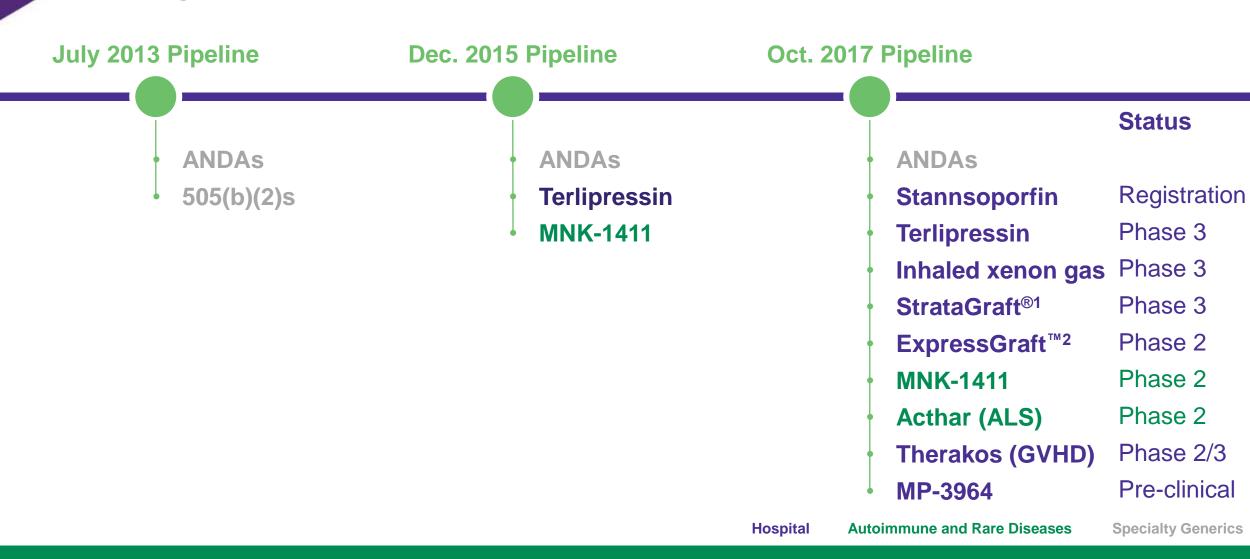
Manufacturing Modernization

Strengthen supply chain capabilities

Business
Development &
Licensing

Focus on growth and pipeline opportunities

Building an innovative pipeline consistent with branded focus



Peak annual net sales opportunity in excess of \$1.15 billion

¹ StrataGraft (regenerative skin tissue)

² ExpressGraft (genetically enhanced skin tissues)

Long-term goal: Stakeholder value creation through sustainable organic growth

- Achieve sustainable, normalized organic net sales growth of at least mid-single digits
- Drive adjusted EPS growth at least in the high-single digits

 Advance and deliver current pipeline, while strengthening current therapeutic areas

Pipeline

Deliver balanced, long-term organic and inorganic growth with pipeline contributing >20% of total growth

Execution

Growth

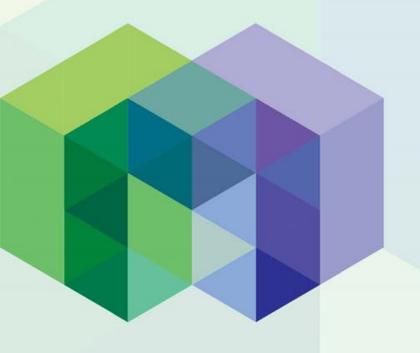
Innovation

- Deliver strategic innovation from:
 - Science and technology
 - Commercial
 - Manufacturing and supply chain
 - Business development and licensing
 - Financial

Capital Allocation

- Prioritize commercial and latestage business development
- Deploy free cash flow after business development towards:
 - Share repurchase
 - Net debt reduction

Strategic Vision: Patient-centric, innovation-driven specialty pharma company focusing on severe and critical conditions



Patient Experience INOMAX® (nitric oxide) gas, for inhalation

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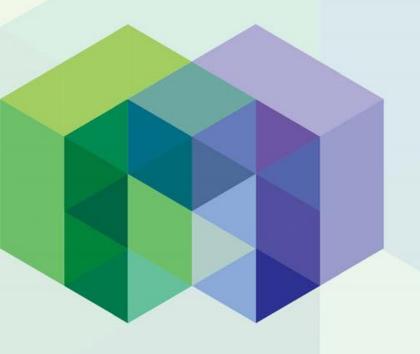
INOMAX Indication and Important Safety Information

U.S. FOOD AND DRUG ADMINISTRATION-APPROVED HYPOXIC RESPIRATORY FAILURE INDICATION

INOMAX is indicated to improve oxygenation and reduce the need for extracorporeal membrane oxygenation in term and near-term (>34 weeks gestation) neonates with hypoxic respiratory failure associated with clinical or echocardiographic evidence of pulmonary hypertension in conjunction with ventilatory support and other appropriate agents.

Contraindication

- ▶ INOMAX is contraindicated in the treatment of neonates dependent on right-to-left shunting of blood.
- ▶ Abrupt discontinuation of INOMAX may lead to increasing pulmonary artery pressure and worsening oxygenation.
- ▶ Methemoglobinemia and NO₂ levels are dose dependent. Nitric oxide donor compounds may have an additive effect with INOMAX on the risk of developing methemoglobinemia. Nitrogen dioxide may cause airway inflammation and damage to lung tissues.
- ▶ In patients with pre-existing left ventricular dysfunction, INOMAX may increase pulmonary capillary wedge pressure leading to pulmonary edema.
- ▶ Monitor for PaO₂, inspired NO₂, and methemoglobin during INOMAX administration.
- ▶ INOMAX must be administered using a calibrated INOmax DS_{IR}® Nitric Oxide Delivery System operated by trained personnel. Only validated ventilator systems should be used in conjunction with INOMAX.
- ▶ Please see Important Safety Information and Full Prescribing Information at www.inomax.com



Patient Experience INOMAX (nitric oxide) gas, for inhalation

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Thank You

