

## Mallinckrodt Pharmaceuticals: Jefferies London NDR

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March 3, 2017



## **Forward-Looking Statements**

Statements in this document that are not strictly historical, including statements regarding future financial condition and operating results, economic, business, competitive and/or regulatory factors affecting Mallinckrodt's businesses and any other statements regarding events or developments that we believe or anticipate will or may occur in the future, may be "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, and involve a number of risks and uncertainties. There are a number of important factors that could cause actual events to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements.

These factors include risks and uncertainties related to, among other things:

- The parties' ability to satisfy the conditions to the divestiture of the Intrathecal Therapies business, and complete the divestiture on the anticipated timeline or at all;
- > General economic conditions and conditions affecting the industries in which Mallinckrodt operates;
- The commercial success of Mallinckrodt's products;
- > Mallinckrodt's ability to realize anticipated growth, synergies and cost savings from acquisitions;
- > Conditions that could necessitate an evaluation of Mallinckrodt's goodwill and/or intangible assets for possible impairment;
- Changes in laws and regulations;
- Mallinckrodt's ability to successfully integrate acquisitions of operations, technology, products and businesses generally and to realize anticipated growth, synergies and cost savings;
- Mallinckrodt's ability to successfully develop or commercialize new products;
- Mallinckrodt's ability to protect intellectual property rights;
- Mallinckrodt's ability to receive procurement and production quotas granted by the U.S. Drug Enforcement Administration;
- Customer concentration;
- > Mallinckrodt's reliance on certain individual products that are material to its financial performance;
- Cost containment efforts of customers, purchasing groups, third-party payers and governmental organizations;



## **Forward-Looking Statements**

- > The reimbursement practices of a small number of public or private insurers;
- Pricing pressure on certain of Mallinckrodt's products due to legal changes or changes in insurers' reimbursement practices resulting from recent increased public scrutiny of healthcare and pharmaceutical costs;
- > Limited clinical trial data for H.P. Acthar® Gel;
- Complex reporting and payment obligations under healthcare rebate programs;
- Mallinckrodt's ability to navigate price fluctuations;
- Future changes to U.S. and foreign tax laws;
- Mallinckrodt's ability to achieve expected benefits from restructuring activities;
- Complex manufacturing processes;
- Competition;
- Product liability losses and other litigation liability;
- Ongoing governmental investigations;
- > Material health, safety and environmental liabilities;
- Retention of key personnel;
- Conducting business internationally;
- > The effectiveness of information technology infrastructure; and
- > Cybersecurity and data leakage.

These and other factors are identified and described in more detail in the "Risk Factors" section of Mallinckrodt's Annual Report on Form 10-K for the fiscal year ended September 30, 2016. The forward-looking statements made herein speak only as of the date hereof and Mallinckrodt does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise, except as required by law.



## Mallinckrodt: Vision and strategy

#### WHAT:

- Focus on unmet medical needs
- Sustain organic growth
- Diversify portfolio
- Achieve top-quartile performance

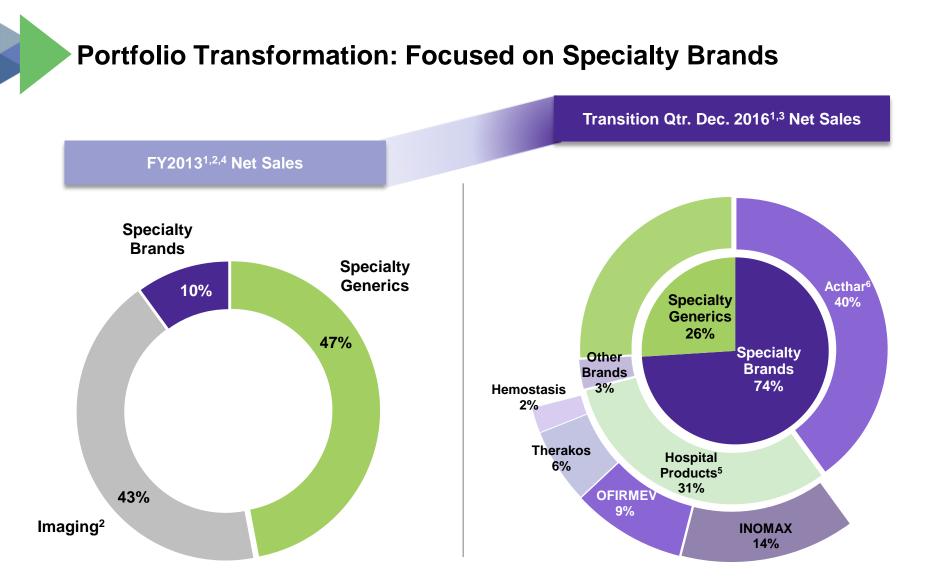
#### WHY:

- Create greatest value for stakeholders
- Capitalize on differentiating strengths



- > Acquire to Invest
- Focus on relentless execution







1 Percentage calculation excludes sales to related parties; 2 Includes Contrast Media and Delivery Systems (CMDS) and Nuclear Imaging (NI) sales; 3 Excludes CMDS and NI sales due to discontinued operations classification; 4 Presentation reflects prior fiscal year, transitioning to a calendar year as of 12/31/16; 5 Hospital products include INOMAX<sup>®</sup> (nitric oxide) gas, for inhalation, OFIRMEV<sup>®</sup> (acetaminophen) injection, Therakos<sup>®</sup> immunology platform and RECOTHROM<sup>®</sup> (thrombin topical) recombinant; 6 H.P. Acthar<sup>®</sup> Gel (repository corticotropin)

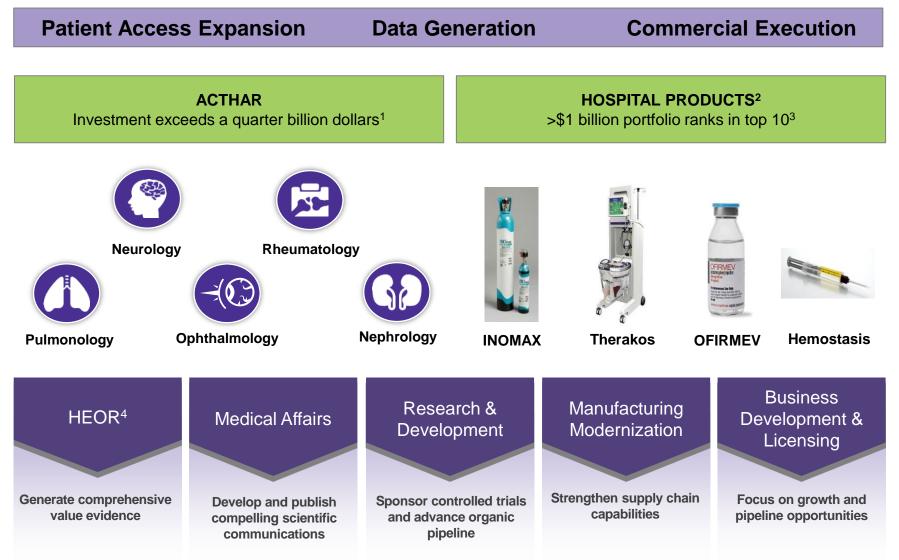
## Specialty Brands: Diversified, durable portfolio

Specialty Brands	Primary Indications	Durability
H.P. Acthor Gel (repository corticotropin injection) 80 U/mL	<ul> <li>US: 19 indications<sup>1</sup> across a range of autoimmune conditions</li> </ul>	Trade secret
	<ul> <li>US: NRF<sup>2</sup></li> <li>Japan/Australia: NRF, pulmonary HTN<sup>3</sup> in cardiac surgery</li> </ul>	2031
(acetaminophen) injection	<ul> <li>US: Pain and fever</li> </ul>	2020
Therakos. PHOTOPHERESIS	<ul> <li>US: CTCL<sup>4</sup></li> <li>OUS: Photopheresis administration</li> </ul>	2023
RECOTHROM <sup>®</sup> Thrombin topical (Recombinant)	US: Hemostasis for minor bleeding*	2026
Surgical sealant	US: Hemostasis for vascular reconstructions*	2028
(Fibrin sealant (human)) for topical use	US: Hemostasis for mild to moderate bleeding*	2031



1 US Food and Drug Administration (FDA)-approved indications; 2 NRF: Neonatal Respiratory Failure; 3 HTN: Hypertension; 4 CTCL: Approved for palliative treatment of skin manifestations of cutaneous T-cell lymphoma; \*Sold internationally in certain countries by distributors

## **Specialty Brands Growth: Near- and long-term drivers**





1 Since acquisition in 8/2014; 2 Hospital products include INOMAX, OFIRMEV, Therakos and RECOTHROM (Hemostasis); 3 Based on MNK net sales of hospital products as compared to IMS sales of pharmaceutical companies' non-biologic brands and branded generics in the hospital space; 4 HEOR: Healthcare Economics and Outcomes Research

# Specialty Brands Pipeline: Rapidly expanding, driving long-term organic growth

THERAPY INDICATIONS (existing and developmental)			
ACTHAR	19 Indications	SLE, FSGS, RA, MS	
OFIRMEV	Pain, Fever		
INOMAX	Hypoxic Respiratory Failure (neonates)	Device Evolution	
UVADEX® (methoxsalen) sterile solution (Therakos)	CTCL		
RECOTHROM	Surgical hemostasis	Flowable	
PREVELEAK <sup>™</sup> surgical sealant	Surgical sealant (hemostasis)		
RAPLIXA <sup>™</sup> fibrin sealant	Surgical hemostasis	Laparoscopic Applicator	
TERLIPRESSIN	HRS Type-1		
UVADEX	Acute GvHD (US), Chronic GvHD (JP)		
STRATAGRAFT <sup>®</sup> regenerative skin tissue	Severe burns, deep partial thickness		
ACTHAR	ALS, DN		
STRATAGRAFT	Severe burns, full thickness	2016	
SYNACTHEN® DEPOT (cosyntropin injection)	DMD	Significant Progress	
EXPRESSGRAFT <sup>™</sup> skin substitute	DFU, chronic wounds	(in bold)	
	ACTHAROFIRMEVINOMAXUVADEX® (methoxsalen) sterile solution (Therakos)RECOTHROMPREVELEAK™ surgical sealantRAPLIXA™ fibrin sealantTERLIPRESSINUVADEXSTRATAGRAFT® regenerative skin tissueACTHARSTRATAGRAFTSYNACTHEN® DEPOT (cosyntropin injection)	ACTHAR19 IndicationsOFIRMEVPain, FeverINOMAXHypoxic Respiratory Failure (neonates)UVADEX® (methoxsalen) sterile solution (Therakos)CTCLRECOTHROMSurgical hemostasisPREVELEAK" surgical sealantSurgical nemostasisRAPLIXA" fibrin sealantSurgical hemostasisTERLIPRESSINHRS Type-1UVADEXAcute GvHD (US), Chronic GvHD (JP)STRATAGRAFT® regenerative skin tissueSevere burns, deep partial thicknessACTHARALS, DNSTRATAGRAFTSevere burns, full thicknessSYNACTHEN® DEPOT (cosyntropin injection)DMD	

CTCL: Cutaneous T-Cell Lymphoma, HRS: Hepatorenal Syndrome, GvHD: Graft vs Host Disease, JP: Japan, P2: Phase 2, ALS: Amyotrophic Lateral Sclerosis, DN: Diabetic Nephropathy, P1/PC: Phase 1/Preclinical, DMD: Duchenne Muscular Dystrophy, DFU: Diabetic Foot Ulcers, SLE: Systemic Lupus Erythematosus, FSGS: Focal Segmental Glomerulo-sclerosis, RA: Rheumatoid Arthritis, MS: Multiple Sclerosis



Specialty Generics: Stabilize the business and manage for cash

#### **Organic and Inorganic Growth Drivers**

Supply chain optimization	Opportunistic pipeline	Vertical integration	Cost
	additions	advantage	management

#### **Current Challenges**

Increased competition from new entrants

Wholesaler/retailer consolidations

Methylphenidate ER<sup>1</sup> competition & regulatory issues Shift to non-opioid pain therapies



## Mallinckrodt Focus: Drive total stakeholder returns

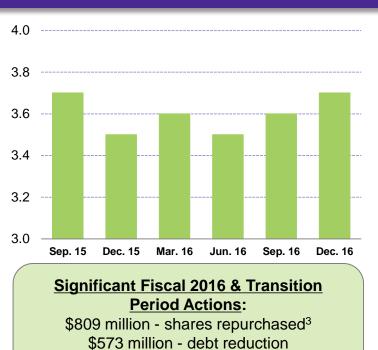
## **Capital Allocation Priorities**

- Business development and licensing
- Share repurchases
- Debt reduction

### **Divestiture Update**

- Closed the Nuclear Imaging divestiture with up-front proceeds of \$574 million
- Announced Intrathecal Therapies divestiture for fixed and contingent consideration of ~\$203 million

#### Net Debt Leverage Ratio<sup>1,2</sup>



\$245 million - acquisitions

#### On March 1, 2017, the Board of Directors authorized an additional \$1 billion share repurchase program



1 Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found on the Investor Relations page of our website at www.mallinckrodt.com; 2 Net Debt Leverage Ratio: Total principal debt outstanding less unrestricted cash divided by adjusted EBITDA (as calculated for purposes of our debt agreements) for the trailing 12-month period; 3 Repurchased total of 11% of diluted shares outstanding since 1/2015

# Mallinckrodt Goal: Create sustainable value through balanced organic and inorganic growth

### **Organic Growth**

- Progress growing organic pipeline
- Achieve sustainable, normalized revenue growth in mid-single digits
- Drive EPS greater than revenue growth

#### **Inorganic Growth**

- Acquire commercial and late-stage Specialty Brands and Specialty Generics assets
- Leverage significant cashgeneration capacity

Focus on unmet medical needs of patients with limited options



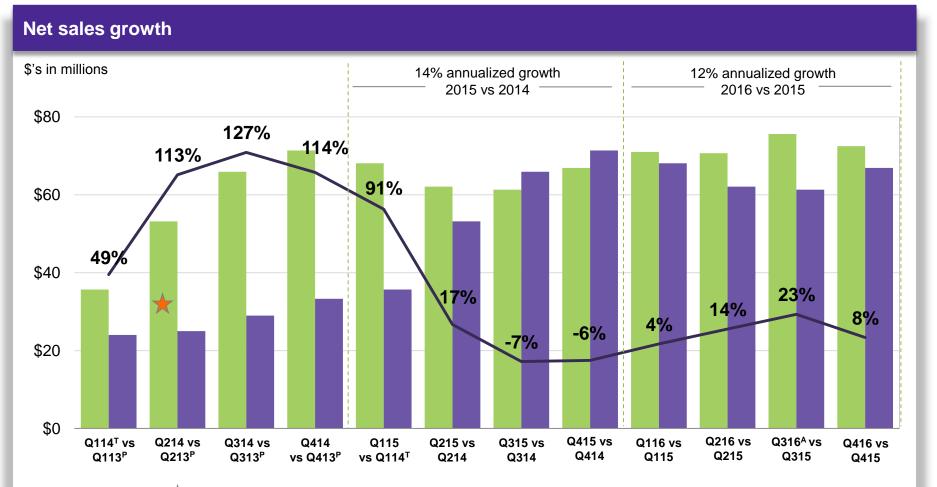


# Appendix – Performance of Acquired Products



## **OFIRMEV®** (acetaminophen injection) net sales performance

CALENDAR YEAR PRESENTATION



represents first full quarter under Mallinckrodt's ownership

<sup>T</sup> - Represents period of partial Mallinckrodt ownership, with acquisition of OFIRMEV on March 19, 2014

P - Proforma amounts utilized for quarters prior to acquisition

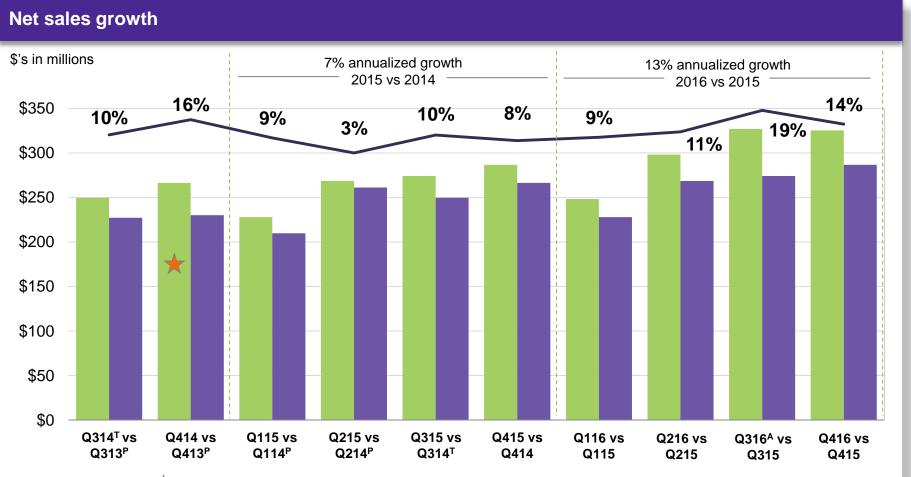
<sup>A</sup> – Includes an additional selling week due to our 52-53 week fiscal year accounting convention



Growth rates calculated on an operational basis; excludes foreign currency impact (no Fx impact for OFIRMEV)

## H.P. Acthar® Gel (repository corticotropin) net sales performance

CALENDAR YEAR PRESENTATION



represents first full quarter under Mallinckrodt's ownership

<sup>T</sup> - Represents period of partial Mallinckrodt ownership, with acquisition of Acthar on August 14, 2014

P - Proforma amounts utilized for quarters prior to acquisition

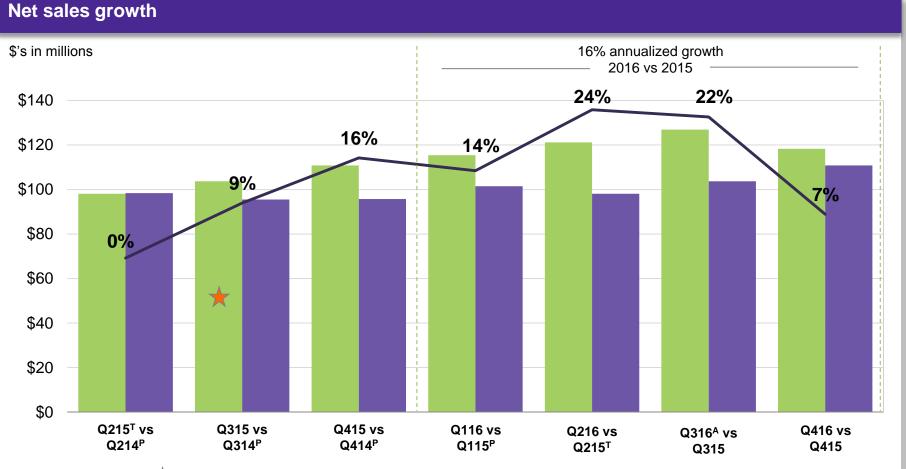
<sup>A</sup> – Includes an additional selling week due to our 52-53 week fiscal year accounting convention



Growth rates calculated on an operational basis; excludes foreign currency impact (no Fx impact for Acthar)

## **INOMAX®** (nitric oxide) gas, for inhalation net sales performance

CALENDAR YEAR PRESENTATION



represents first full quarter under Mallinckrodt's ownership

<sup>T</sup> - Represents period of partial Mallinckrodt ownership, with acquisition of INOMAX on April 16, 2015

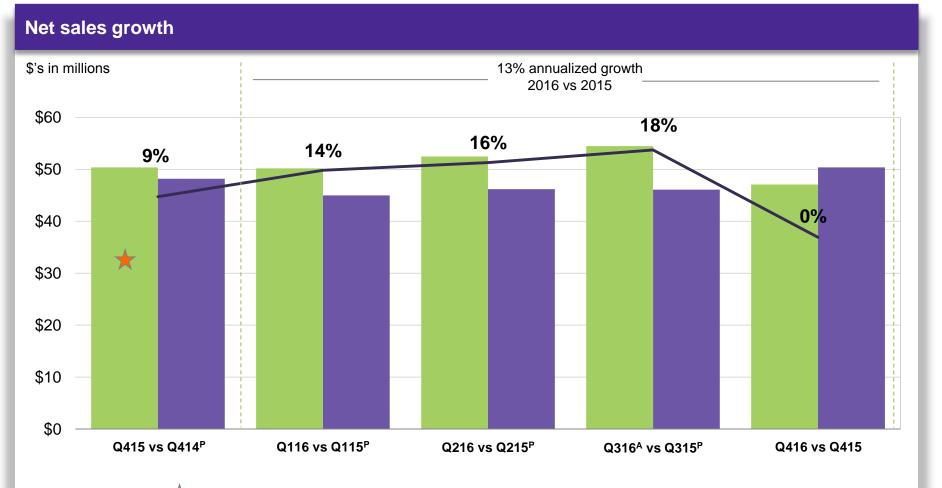
P - Proforma amounts utilized for quarters prior to acquisition

<sup>A</sup> – Includes an additional selling week due to our 52-53 week fiscal year accounting convention

Mallinckrodt Charmaceuticals

## Therakos® immunotherapy platform net sales performance

CALENDAR YEAR PRESENTATION



Represents first full quarter under Mallinckrodt's ownership

<sup>T</sup> - Represents period of partial Mallinckrodt ownership, with acquisition of Therakos on September 25, 2015

P - Proforma amounts utilized for quarters prior to acquisition

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<sup>A</sup> – Includes an additional selling week due to our 52-53 week fiscal year accounting convention

Growth rates calculated on an operational basis; excludes foreign currency impact